

Deliverable Report by Center for Economic Research in Pakistan

Under the Letter of Agreement between UNDP & NSPP

Deliverable
Report

Center for Economic Research in Pakistan deployed the BCURE (Building Capacity to Use Research Evidence) training modules developed by Evidence for Policy Design (EPoD) at Harvard Kennedy School. The trainees were civil servants from 108th National Management Course and 23rd Senior Management Course.

The trainings were conducted as part of the activities to be completed under the Letter of Agreement signed between the United Nations Development Programme and the National School of Public Policy for the implementation of the project, titled "Reforms & Innovation in Government for High Performance".

Following BCURE Modules were deployed in these courses:

Impact Evaluations:

The module equips policy decision-makers with practical skills and frameworks for effectively applying data and evidence in their work. The objectives of the course are:

- Establish how impact evaluations can play a role in the policy decision-making process.
- Explain how impact evaluations estimate impacts of social programs.
- Elaborate & discuss the meaning and importance of the "counterfactual" in evaluations.
- Enable the trainees to ask critical questions to assess impact evaluations.

Systematic Approaches to Policy Decisions


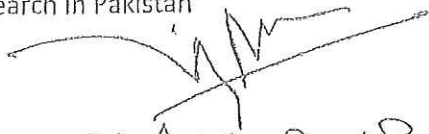
This module reviews three alternative approaches to make systematic decisions – cost benefit analysis, decision analysis and policy analysis matrices. The unit aims to help the trainees to:

- Understand where, within the policy decision-making process, different approaches to analyzing policy decisions might be most useful.
- Understand the merits and limitations of different approaches to policy decision-making.

The summary details of the deployment is as below:

	Activity	Course	Modules Covered	Venue & Date	Instructor	Participants
Output 1 Action 1.2.1.b	1.3	23 rd SMC	Impact Evaluations Systematic; Approaches to Policy Decisions	NIM Karachi 2-3 June, 2018	Muhammad Farooq Khwaja Shaukat Hussain	50
				NIM Islamabad 4-5 June, 2018	Nighat Mehroze	36
				NIM Peshawar 6-7 June, 2018	Nighat Mehroze	35
				NIM Lahore 8-9 June, 2018	Mujtaba Piracha Muhammad Farooq	43
	1.5	108 th NMC	Impact Evaluations	NMC Lahore, 26 th May, 2018	Sarah Saeed	52

This successful deployment of the BCURE Modules qualifies CERP to apply for the release of Tranche 1 under the LOA's schedule of payment for the sum of PKR 3,764,618/-

<p>Signed on behalf of National School of Public Policy</p> <p></p> <p>Date: <u>15.08.2018</u></p>	<p>Signed on behalf of Center for Economic Research in Pakistan</p> <p></p> <p>Date: <u>06 AUG. 2018</u></p>
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Center for Economic
Research in Pakistan

CERPCenter for Economic
Research in Pakistan**EVIDENCE FOR POLICY DESIGN**
Center for International Development
at Harvard University

Building Capacity to Use Research Evidence (BCURE)

Evidence-driven Policy Training with 108th National Management Course 26th May, 2018 National School of
Public Policy, Lahore

Agenda

#	Activity	Nature of Activity	Conducted by	Time Required	Time Slot
May 26th, 2018					
1	Registration		Ghania Suhail	30 min	08:30 – 09:00 a.m.
2	Pre-test	In-Lab	Adil Saeed and Ghania Suhail	1 hr	09:00 – 10:00 a.m.
3	Digital Module: Impact Evaluation	In-Lab	Facilitated by Maha Rehman, Adil Saeed and Ghania Suhail	1 hr	10:00 – 11:00 a.m.
Break (11:00 – 11:15 a.m.)					
4	In-Class Discussion: Impact Evaluation	In-Class	Ms. Sarah Saeed	1 hr 15 mins	11:15 – 12:30 p.m.
5	Post-test Survey	In-Lab	Adil Saeed and Ghania Suhail	30 min	12:30 – 1:00 p.m.

Building Capacity to Use Research Evidence (BCURE)

Evidence-driven Policy Training with 23rd Senior Management Course 2nd – 3rd June, 2018

National Institute of Management, Karachi

Agenda

#	Activity	Conducted by	Time Required	Time Slot
June 2nd, 2018				
1	Pre-survey	Ghania Suhail	30 mins	08:30 - 9:00 a.m.
2	Registration	Ghania Suhail and Maha Rehman	1 hr	09:00 – 10:00 a.m.
3	Digital Module: Systematic Approaches to Policy Decisions	Maha Rehman & Ghania Suhail	1 hr 30 mins	10:00 – 11:30 a.m.
<i>Break (11:30 – 11:45 a.m.)</i>				
4	Digital Module: Impact Evaluations	Maha Rehman & Ghania Suhail	1 hr 30 mins	11:45 – 1:15 p.m.
June 3rd, 2018				
5	In-Class Discussion: Systematic Approaches to Policy Decisions	Khawaja Shaukat Hussain	1 hr 30 mins	9:00 – 10:30 a.m.
<i>Break (10:30 – 10:45 a.m.)</i>				
6	In-Class Discussion: Impact Evaluations	Muhammad Farooq	1 hr 30 mins	10:45 a.m. – 12:15 p.m.
7	Post-Survey	Ghania Suhail	30 min	12:15 – 12:45 p.m.

Building Capacity to Use Research Evidence (BCURE)

Evidence-driven Policy Training with 23rd Senior Management Course 4th – 5th June, 2018

National Institute of Management, Islamabad

Agenda

#	Activity	Conducted by	Time Required	Time Slot
June 4th, 2018				
1	Pre-survey	Adil Saeed & Ghania Suhail	30 mins	08:30 - 9:00 a.m.
2	Registration	Adil Saeed & Ghania Suhail	1 hr	09:00 – 10:00 a.m.
3	Digital Module: Systematic Approaches to Policy Decisions	Facilitated by: Charlotte Tuminelli, Adil Saeed & Ghania Suhail	1 hr 30 mins	10:00 – 11:30 a.m.
<i>Break (11:30 – 11:45 a.m.)</i>				
4	Digital Module: Impact Evaluations	Facilitated by: Charlotte Tuminelli, Adil Saeed & Ghania Suhail	1 hr 30 mins	11:45 – 1:15 p.m.
June 5th, 2018				
5	In-Class Discussion: Systematic Approaches to Policy Decisions	Nighat Mehroze	1 hr 30 mins	9:00 – 10:30 a.m.
<i>Break (10:30 – 10:45 a.m.)</i>				
6	In-Class Discussion: Impact Evaluations	Nighat Mehroze	1 hr 30 mins	10:45 a.m. – 12:15 p.m.
7	Post-survey	Adil Saeed & Ghania Suhail	30 min	12:15 – 12:45 p.m.

Building Capacity to Use Research Evidence (BCURE)

Evidence-driven Policy Training with 23rd Senior Management Course 6th – 7th June, 2018

National Institute of Management, Peshawar

Agenda

#	Activity	Conducted by	Time Required	Time Slot
June 6th, 2018				
1	Pre-survey	Adil Saeed	30 mins	08:30 – 09:00 a.m.
2	Registration	Adil Saeed	1 hr	09:00 – 10:00 a.m.
3	Digital Module: Impact Evaluations	Adil Saeed	1 hr 30 mins	10:00 – 11:30 a.m.
<i>Break (11:30 – 11:45 a.m.)</i>				
4	Digital Module: Systematic Approaches to Policy Decisions	Adil Saeed	1 hr 30 mins	11:45 – 1:15 p.m.
June 7th, 2018				
5	In-Class Discussion: Impact Evaluations	Nighat Mehroze	1 hr 30 mins	09:00 – 10:30 a.m.
<i>Break (10:30 – 10:45 a.m.)</i>				
6	In-Class Discussion: Systematic Approaches to Policy Decisions	Nighat Mehroze	1 hr 30 mins	10:45 a.m. – 12:15 p.m.
7	Post-survey	Adil Saeed	30 min	12:15 – 12:45 p.m.

Building Capacity to Use Research Evidence (BCURE)

Evidence-driven Policy Training with 23rd Senior Management Course 8th – 9th June, 2018

Senior Management Wing, Lahore

Agenda

#	Activity	Conducted by	Time Required	Time Slot
June 8th, 2018				
1	Pre-survey	Adil Saeed	30 mins	08:30 – 9:00 a.m.
2	Registration	Adil Saeed & Ghania Suhail	1 hr	09:00 – 10:00 a.m.
3	Digital Module: Systematic Approaches to Policy Decisions	Charlotte Tuminelli, Maha Rehman, Adil Saeed & Ghania Suhail	1 hr 30 mins	10:00 – 11:30 a.m.
<i>Break (11:30 – 11:45 a.m.)</i>				
4	Digital Module: Impact Evaluations	Charlotte Tuminelli, Maha Rehman, Adil Saeed & Ghania Suhail	1 hr 30 mins	11:45 – 1:15 p.m.
June 9th, 2018				
5	In-Class Session: Systematic Approaches to Policy Decisions	Muhammad Farooq	1 hr 30 mins	08:30 – 10:00 a.m.
<i>Break (10:00 – 10:15 a.m.)</i>				
6	In-Class Discussion: Impact Evaluations	Mujtaba Piracha	1 hr 30 mins	10:15 a.m. – 11:45 a.m.
7	Post-survey	Adil Saeed & Ghania Suhail	30 min	11:45 – 12:15 p.m.

Name of the workshop: 108th NMC - Lahore

Date of the workshop: 26th May 2018

List of participants and their service cadres

<u>Sr.</u>	<u>Name of Participants</u>	<u>Cadre/Group</u>
1	Dr. Muhammad AJMAL	PAS
2	Mr. ALAM ZEB Khan	SG
3	Mr. Amir ALI	Pak. Rlys
4	Mr. AMIR Muhammad Daudpota	Pak. Rlys
5	Mr. Ali ASGHAR	SG
6	Dr. ASMAT Nawaz	SG
7	Dr. ATHAR Ali Shah	PSG
8	Mr. Shahid AZIZ	Pak. Rlys
9	Ms. AZRA Jamali	SG
10	Syed Javed Iqbal BOKHARI	Govt. of Pnjb
11	Mr. EAZAZ Aslam Dar	PAS
12	Dr. M. FAKHAR-e-Alam Irfan	PAS
13	Mr. FAREED Mahmood Ch.	PA&AS
14	Dr. Muhammad FAROOQ Arby	SBP
15	Capt.(R) FEROZE Shah	PSP
16	Mr. Abdul GHAFFAR Talpur	DIS-ISI
17	Mr. Abdul HAMEED Memon	IRS
18	Mr. Rahim HAYAT Qureshi	FSP
19	Mr. IMTIAZ Ahmed	IRS
20	Mr. Shahid IQBAL Baloch	IRS
21	Mr. Muhammad JAMIL	DIS-ISI
22	Mr. JAVED Ahmed	IRS
23	Mr. JAWAD Paul	PAS
24	Mr. KHALID Javed	PSG
25	Mr. KHAQAN Murtaza	PAS
26	Mr. MANZOOR Akhtar Malik	PA&AS
27	Dr. Muhammad MUJTABA Piracha	PAS
28	Mr. NAEEM-ud-Din Rathore	Govt. of Punjab
29	Dr. Muhammad NAWAZ Shaikh	Govt. of Sindh
30	Mr. NIAZ Ahmad Shaikh	PA&AS
31	Dr. NIZAMUDDIN Memon	Info. Gp
32	Mr. Abdul QADIR Qayum	PSP
33	Syed RAFEO Bashir Shah	C&T. Gp
34	Mr. Abdul RAHIM Soomro	Govt. of Sindh
35	Mr. Muhammad RAMZAN	Govt. of KP
36	Dr. RASHID Mansoor	PAS
37	Mr. Gul REHMAN	PCS
38	Mr. RIFAT Parvez	BOI
39	Mr. Muhammad SADIQ	PCS
40	Mr. Muhammad SAFDAR Mehmood Bhatti	ML&C. Gp
41	Capt.(R) SAIF Anjum	PAS

42	Dr. SAMINA Tasleem Zchra	PCS
43	Mr. SHABIR Anwar Kazi	M/o MA
44	Dr. SHAFQUAT Hussain Kehar	IRS
45	Mr. SHAHID Nadeem	PA&AS
46	Dr. SHAHZAD Aslam Siddiqui	PSP
47	Mr. SULTAN Ali Khowaja	PSP
48	Dr. Muhammad TARIQ MOJ	SG
49	Mr. TAUQEER Ahmad Memon	IRS
50	Syed WASEEM Raza Jaffery	Govt. of Pnjb
51	Mr. ZAHEER-ud-Din Qureshi	Govt. of AJ&K
52	Mr. Muhammad ZUBAIR Yousfani	PCS

Name of the workshop: 23rd SMC - Karachi

Date of the workshop: 2-3rd June, 2018

List of participants and their service cadres

S. No	Name of the participants	Group/ Service/Cadre
1	Abdul Hameed Anjum Arain	Inland Revenue Service
2	Adil Rafi Siddiqui	ML & C
3	Ahmad Babar Zaidi, Syed	Ex-Cadre (FPSC)
4	Ahmed Ali Shah, Syed	Ex-PCS
5	Akram ul Haq	Ex-Cadre (PWD)
6	Ali Haider Shah Sabzwari, Syed	Ex-Cadre (ASF)
7	Asif Ali Kakepota	Pakistan Audit & Accounts Service
8	Asif Ikram	Pakistan Administrative Service
9	Athar Hussain	Commerce & Trade
10	Basit Rauf	Commerce & Trade
11	Faisal Ahmed Uqaili	Ex-PCS
12	Faisal Bashir Memon	Police Service of Pakistan
13	Ghulam Hyder Soomro	Ex-Cadre (Pakistan Railways)
14	Ghulam Murtaza Shah, Dr.	Ex-Cadre (Health Deptt.) GoB
15	Hamid Raza Khalid	Ex-Cadre (M/o Finance)
16	Hazoor Bux	Ex-Cadre (P.O.F)
17	Inayat Ullah Qureshi	Ex-Cadre (M/o Planning, Dev. & Reform)
18	Irfan Ali Baloch	Police Service of Pakistan
19	Khadim Hussain Bhutto	Ex-PCS
20	Majid Saleem Malik	Ex-Cadre (IB)
21	Manzoor Ahmed	Ex-Cadre
22	Muhammad Ali	Inland Revenue Service
23	Muhammad Hafeezullah	Ex-Cadre (Pakistan Railways)

24	Muhammad Ilyas Khan	Ex-Cadre (Kashmir Police) AJK
25	Muhammad Iqbal Marwat	Ex-Cadre (Local Govt. & Rural Development Deptt.) GoB
26	Muhammad Nasir	Pakistan Railways
27	Muhammad Nouman Siddiqui	Police Service of Pakistan
28	Muhammad Rashad Hanif	Secretariat (AJK)
29	Muhammad Younis	Police Service of Pakistan
30	Muhammad Yousouf Leghari	Pakistan Railways
31	Munir Ahmed Shaikh	Police Service of Pakistan
32	Nadeem Ahsan	Pakistan Customs Service
33	Nasser Mohiuddin, Dr.	Ex-Cadre (M/o NHSR&C)
34	Naushad Ahmad	Ex-Cadre (ISI)
35	Naveed Khawaja	Police Service of Pakistan
36	Nazar Muhammad Bozdar	Pakistan Administrative Service
37	Noor Muhammad Shah, Syed	Ex-PCS
38	Nuzhat Fatima	Ex-PCS
39	Pir Khalid Ahmed	Inland Revenue Service
40	Rashid Hussain Jamali	Inland Revenue Service
41	Rizwan Tariq	Commerce & Trade
42	Rubina Asif	Ex-PCS
43	Sajid Hussain, Dr.	Inland Revenue Service
44	Shahid Abdul Salam Khan	Ex-PCS
45	Shakil Ahmad	Inland Revenue Service (AJK)
46	Shireen Gul Nigar	Ex-Cadre (ASF)
47	Tahir Attique	Ex-Cadre (National Savings)
48	Tahir Qurban	Secretariat
49	Uzma Saqib	Inland Revenue Service
50	Zia Agro	Inland Revenue Service

Name of the workshop: 23rd SMC - Islamabad

Date of the workshop: 4-5th June, 2018

List of participants and their service cadres

S#	Name	Service Group
1	Abdul Wahid Thahim	Sect.
2	Abrar Hussain	PAS
3	Amin-ur-Rehman	Ex. Cdr (FPSC)
4	Arshad Nawaz Chheena	IRS
5	Asim Shoukat	IRD-AJKC
6	Bilal Hayee	FSP
7	Faisal Saeed Cheema	PA & AS
8	Farhat Ayesha	FSP
9	Fawad Ali Shah	PCS
10	Hasan Masud	PA & AS
11	Ibrar Hussain	FSP
12	Imran Jamil Shami	Sect.
13	Inam-Ur-Rahman Malik	PSP
14	Irtiga Hussain	Ex. Cdr (ISI)
15	Khalid Mehmood Malik	Ex. Cdr(PWD)
16	Manzoor Ali Memon	Info.G
17	Meesaq Arif	Ex. Cdr (Commerce & Textile)
18	Mohy-ud-Din Ismail	IRS
19	Mubashir Taquir Shah	Info.G
20	Muhammad Afaq	Ex. Cdr (BoI)
21	Muhammad Arshad Jan Pathan	FSP
22	Muhammad Asim Khichi	Info.G
23	Mukhtar Paras Shah	Sect.
24	Nasir Aftab	PSP
25	Nasir Mahmood	Ex. Cdr (MoPD&R)
26	Nasira Batool Jafri	Sect.
27	Naveed Illahi	PCS
28	Nazla Zaib Ali	IRS
29	Neelofer Shahzad	PCS
30	Noreen Bashir	PAS
31	Sajid Baloch	PAS
32	Saleem Akhtar	IRS
33	Shabnam Amir Khan	Sect.
34	Shafiq Ahmad Shahzad	C&T
35	Shazia Nawaz	Ex. Cdr (National Saving)
36	Sher Dil Khan	Ex. Cdr (National Assembly)

Name of the workshop: 23rd SMC - Peshawar

Date of the workshop: 6-7th June, 2018

List of participants and their service cadres

<u>S#</u>	<u>Name of Participant</u>		<u>Cadre / Group</u>
1	Mr.	ABID Mahmood	Sectt. Gp
2	Mr.	AFTAB Ahmad Mahsud	PSP
3	Mr.	ARSHAD Ali Khan	IB
4	Mr.	ATTA ur Rehman	PMS KP
5	Mr.	BILAL Ahmad	FSP
6	Mr.	FIAZ Hussain Shah	M/o H&W
7	Syed	FIDA Hassan Shah	PSP
8	Mr.	GHAZANFAR Ali	PMS KP
9	Mr.	HAFAEEZ Ullah Khan	IB
10	Mr.	Hameed AKHTAR	M/o NTRC
11	Mr.	HASSAN Afzal Khan	FSP
12	Mr.	HUMAYUN Khan	PAS
13	Ms.	IFFAT Mustafa	Senate Sectt.
14	Syed	Irfan Abbas SHAH	IRS
15	Mr.	ISHTIAK Ahmed Akil	FSP
16	Mr.	Janat GUL	PCS (SG)KP
17	Mr.	JAWAID Akhtar	M/o H&W
18	Mr.	KHAISTA Rehman	PCS(EG)KP
19	Mr.	LIAQAT Ali Khan	FPSC
20	Mr.	MASUD-UR-RAHMAN	Prisons Deptt. KP
21	Mr.	Mazhar Farooq JANJUA	Sectt. Gp-AJK
22	Mr.	Muhammad ABAIDULLAH Azam	NAB
23	Mr.	Muhammad MASOOD	M/o DP
24	Mr.	Muhammad SALIM Khan	PA&AS
25	Mr.	Muhammad Tahir ORAKZAI	PCS(SG)KP
26	Mr.	NAZIR Ahmed Awan	Aviation Div.
27	Mr.	OBAID ullah Farooq Malik	NACTA
28	Syed	QAISER Mehmood	M/o DP
29	Raja	RASHEED Ali	DMS-GB
30	Ms.	SAMINA Mehtab	FSP
31	Engr.	SHAHID Hussain	C&W Div.
32	Mr.	SOHAIL Hanif	Eco. Gp.
33	Dr.	Syed WAQAR ud Din	PSP
34	Mr.	Tariq ALEEM	NAB
35	Mr.	TARIQ Mehmood Raja	ANF

Name of the workshop: 23rd SMC - Lahore

Date of the workshop: 8-9th June, 2018

List of participants and their service cadres

<u>Sr.#</u>	<u>Name of Participants</u>	<u>Gp / Service/Cdr</u>
1	Mr. Muhammad AAMIR Jan	PAS
2	Mr. Mohammad AAMIR KHAN	FSP
3	Raja Muhammad AFSHAIN AFZAL	ISI
4	Ms. AFSHAN Salman	PA&AS
5	Mr. AHMAD MUMTAZ Bajwa	NAB
6	Mr. AHMED Farooq	FSP
7	Mr. AKBAR Nasir Khan	PSP
8	Syed ALI Mohsin	PSP
9	Mr. ARSHAD Liaquat Ch.	PA&AS
10	Mr. ASDAQ Afzal Sensera	PCS
11	Capt (R). ATTA Muhammad	PSP
12	Mr. AZHAR Abbasi	ISI
13	Mr. BASIT Maqsood Abbasi	PCS
14	Ms. BEELAM Ramzan	PCS
15	Dr. ERFA Iqbal	IRS
16	Mr. FAISAL Zahoor	PAS
17	Syed FAREED Ali	PSP
18	Ms. FAUZIA Salman	Pstl. GP.
19	Mr. GHULAM FARID	PAS
20	Mr. GHULAM MUSTAFA	PCS
21	Malik Muhammad IQBAL Alitta	PMS (Ex-PSS)
22	Mr. Muhammad KAMRAN Rashid Mirza	PA&AS
23	Mr. Muhammad KASHIF	PSP
24	Mr. MASROOR Alam Kolachi	PSP
25	Ms. MUFEEZA Iqbal	IRS
26	Sheikh Muhammad NADEEM Amjad	PA&AS
27	Mr. NAEEM Babar	IRS
28	Ms. NAFEES Rahim	PA&AS
29	Mr. OSMAN JAWED Lone	PA&AS
30	Ms. RUBINA Nasir	Rlys Gp.
31	Ms. SADAF Zia	Finance Div.
32	Dr. SAJID Mahmood Chauhan	PAS
33	Mr. Muhammad SHAFIQ Ahmad	PMS (Ex-PSS)
34	Mr. SHOAI B Sarwar	FSP

35	Mr. TARIQ Mahmood	IB
36	Mr. TARIQ LATIF	Rlys Gp.
37	Mr. TARIQ MAHMOOD Bhatti	NAB
38	Mr. USMAN Ahmed Chaudhry	PAS
39	Mr. USMAN ALI Khan	PAS
40	Mr. ZAFAR Iqbal	IB
41	Ms. ZAHRA Haider	PCS
42	Ms. ZEB GUL Shabbir	PCS
43	Mr. ZIA-UL-HAQ Bandesha	PA&AS

